



POLICY: CODE OF CONDUCT – District Staff, Council Officials & Advisory Board Members


SECTION: Administration **POLICY #:** ADM-002

PREPARED BY: Ralph Gillis **PAGE:** 1 of 12
Interim Chief Administrative Officer

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SUPERSEDES: n/a

AUTHORIZED:


Galina Durant
Mayor


Ralph Gillis
Interim Chief Administrative Officer

PURPOSE:

To set minimum expectations for the behavior of Council officials, staff and advisory body members in carrying out their functions.

SCOPE

All District Staff, including political staff, Council officials and Advisory Body Members.

DEFINITIONS

- a) Advisory Body Member:
A person sitting on an advisory committee, task force, commission, board, or other Council-established body.
- b) Confidential Information:
Confidential Information is information that could reasonably harm the interests of individuals or organizations, including the District of Stewart, if disclosed to persons who are not authorized to access the information.
- c) Council official:
The Mayor and Council members
- d) Staff:
An employee or contract employee of the District of Stewart, and includes staff that supports Advisory Bodies.

POLICY STATEMENTS

1. Key Principles

1.1. Integrity:

Council officials, staff and advisory body members are keepers of the public trust and must uphold the highest standards of ethical behavior. Council officials, staff, and advisory body members are expected to:

- make decisions that benefit the community;
- act lawfully and within the authorities of the Community Charter, Local Government Act, and District of Stewart by-laws and policies; and
- be free from undue influence and not act, or appear to act, in order to gain financial or other benefits for themselves, family, friends or business interests

1.2. Accountability:

Council officials, staff, and advisory body members are obligated to answer for a responsibility that has been entrusted to them. They are responsible for the decisions that they make. This responsibility includes acts of commission and acts of omission. In turn, decision-making processes must be transparent and subject to public scrutiny; and proper records are kept and audit trails are in place

1.3. Responsibility:

Council officials, staff and advisory body members must act responsibly, within the law and within the authorities of the Community Charter, Local Government Act, and District of Stewart by-laws and policies. They are to observe the Code of Conduct.

This means disclosing actual or potential conflict of interest relating to their public duties and taking steps to resolve the conflict for the protection of the public interest; following the letter and spirit of policies and procedures; and exercising all conferred power strictly for the purpose for which the powers have been conferred.

1.4. Leadership:

Council officials, staff and advisory body members must demonstrate and promote the key principles of the Code of Conduct through their decisions, actions and behavior. Their behavior must build and inspire the public's trust and confidence in local government.

1.5. Respect:

Council officials, staff and advisory body members must conduct public business efficiently, with decorum and with proper attention to the District of Stewart diversity. They must treat each other and others with respect at all times. This means not using derogatory language towards others, respecting the rights of other people, treating people with courtesy and recognizing the different roles others play in local government decision making.

1.6. Openness:

Council officials, staff and advisory body members have a duty to be as open as possible about their decisions and actions. This means communicating appropriate information openly to the public about decision-making processes and issues being considered; encouraging appropriate public participation; communicating clearly; and providing appropriate means for recourse and feedback.

2. General Conducts

- 2.1. Council officials, staff and advisory body members must adhere to the key principles and provisions of the Code of Conduct.

- 2.2. Council officials, staff and advisory body members must act lawfully and within the authorities of the Community Charter, Local Government Act, and District of Stewart by-laws and policies, and exercise a reasonable degree of care and diligence in carrying out their functions
- 2.3. Council officials, staff and advisory body members have an obligation to consider issues consistently and fairly.
- 2.4. Council officials, staff and advisory body members must avoid behavior that could constitute an act of disorder or misbehavior. Specifically, Council officials, staff and advisory body members must avoid conduct that:
 - Contravenes the law, including the BC Human Rights Code, the Community Charter, Local Government Act, and District of Stewart by-laws and policies;
 - Is an abuse of power or otherwise amounts to discrimination, intimidation, harassment, verbal abuse, or the adverse treatment of others;
 - Prejudices the provision of a service or services to the community.
- 2.5. When making decisions, Council officials, staff and advisory body members must consider all relevant facts, opinions and analyses of which they should be reasonably aware.
- 2.6. Council officials, staff and advisory body members are obliged to question any request to act or make a decision that they think may be unethical or unlawful.
- 2.7. Staff and advisory body members must carry out duties in a manner that allows Council members and the public to remain informed about local government activity and practices.
- 2.8. Should there be uncertainty about the ethical issues around a conduct or decision, Council officials, staff, and advisory body members should consider the following:
 - Is the conduct or decision lawful?
 - Is the conduct or decision consistent with District of Stewart policy, Council's objectives and the Code of Conduct?
 - Will the outcome of the decision or conduct provide a private benefit for the individual, family, friends or business interests?
 - Can the decision or conduct be justified in terms of the public interest and would it withstand public scrutiny?

3. Handling of Information

- 3.1. Council Officials, staff and advisory body members must:
 - Protect information that is specifically marked confidential and other material understood to be confidential in nature;
 - Refrain from discussing/disclosing any Confidential Information with/to other staff, or with persons outside the organization except as authorized;
 - Take reasonable care to prevent the examination of confidential material by unauthorized individuals;
 - Not use Confidential Information with the intention to cause harm or detriment to Council or any other person or body;
 - Only access information needed for District of Stewart business;
 - Only use Confidential Information for the purpose it is intended to be used;
 - Only release information in accordance with established District of Stewart policies and procedures and in compliance with the Freedom of Information and Protection of Privacy Act;
 - Not disclose decisions, resolutions or report contents from an in-camera meeting of Council until a corporate decision has been made for the information to become public; and
 - Not disclose detail on Council's in-camera deliberations or specific detail on whether individual Councillors voted for or against an issue.

- 3.2. Except in the normal course of duties, Council officials, staff and advisory body members must not in any way change or alter District of Stewart records or documents.
- 3.3. When dealing with personal information, Council officials, staff and advisory body members must comply fully with the provisions of the Freedom of Information and Protection of Privacy Act. All reasonable and necessary measures must be taken to ensure that the personal or private business information of individuals is protected. Personal information is information or an opinion about a person whose identity is apparent, or can be determined from the information or opinion.

4. Conflict of Interest

- 4.1. Council officials, staff and advisory body members are expected to make decisions that benefit the community. They are to be free from undue influence and not act or appear to act in order to gain financial or other benefits for themselves, family, friends, or business interests.
- 4.2. A conflict exists when an individual is, or could be, influenced, or appear to be influenced, by a personal interest, financial (pecuniary) or otherwise, when carrying out their public duty. Personal interest can include direct or indirect pecuniary interest, bias, pre-judgment, close mindedness or undue influence.
- 4.3. Council officials, staff and advisory body members must appropriately resolve any conflict or incompatibility between their personal interests and the impartial performance of their public or professional duties in accordance with statutory requirements. When considering whether or not a conflict of interest exists, it is important to consider whether there are any grounds for a reasonable person to think that a conflict exists.
- 4.4. Division 6 of the Community Charter set out requirements with respect to conflict of interest, including procedures mandated for disclosure of such interests and matters relating to the acceptance of gifts, the use of insider information and disclosure of contracts.
- 4.5. Council Officials must fully inform themselves of the statutory requirements in respect of conflicts, and of the related common law, and must comply with all requirements. In the event of a conflict or perceived conflict, Council Officials must seek legal advice.
- 4.6. Staff must fully disclose to their supervisor or the CAO any direct or indirect pecuniary interest or any bias or undue influence with respect to any matter they are dealing with as soon as practicable.
- 4.7. Advisory body members must fully disclose to the District Clerk any direct or indirect pecuniary interest, any bias or undue influence with respect to any matter they are dealing with immediately.
- 4.8. When staff or advisory board members are uncertain whether a conflict exists, the situation must be immediately presented to the District of Stewart CAO for guidance.
- 4.9. Staff and advisory body members must not use Confidential Information gained through their official position for the purpose of securing a private benefit for themselves or for any other person.
- 4.10. Examples of conflicts that may be encountered by staff or advisory body members include but are not limited to:
- 4.11. Obligation to others: Staff and advisory body members must not place themselves in a situation where they may be under obligation to someone who has business dealings with the District of Stewart, and who would benefit from special consideration or treatment.

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- 4.12. Special advantage/disadvantage: When staff or advisory body members can gain special advantage because of their position or when the District of Stewart is disadvantaged as a result of the other interests of Council officials, staff or advisory body members.
 - 4.13. Provision of special consideration/ treatment: In the performance of their duties, staff and advisory body members may only grant special consideration/treatment as specifically authorized by Council or the CAO.
 - 4.14. Representation to District of Stewart Council, its Committees, Boards: Staff and advisory body members must not represent any private interest(s) except on their own behalf;
 - 4.15. Litigation involving the District of Stewart: Staff and advisory body members must not be party to any litigation against or involving the District of Stewart.
 - 4.16. Use of District of Stewart -owned equipment: Staff must use District of Stewart owned equipment, material, staff time or property in accordance with District of Stewart policy, or as specifically authorized by CAO
 - 4.17. Discounts/Rebates: Staff may not take advantage of discounts/rebates on personal purchases from suppliers having an existing business relationship with the District of Stewart, unless those suppliers offer the same discounts/rebates to the general public or those discounts/rebates are offered to staff of other large employers (public and private) on a no-strings-attached basis to the employer.
 - 4.18. Council officials, staff and advisory body members must not expect or request preferential treatment for themselves or their family because of their position. They must also avoid any action that could lead members of the public to believe that they are seeking preferential treatment.
 - 4.19. Staff who are considering outside employment, contract work or any business or undertaking that relates in any way to the business of the District of Stewart or that might conflict or appear to conflict with their duties to the District of Stewart must notify
 - 4.20. and seek the approval of their supervisor or CAO in writing.
 - 4.21. In dealing with such requests supervisor or CAO must not unreasonably withhold approval except where such employment is deemed to be inappropriate or present a high probability of the existence of a conflict.
 - 4.22. Before staff engage in outside employment or business they must ensure that it will not:
 - Conflict or appear to conflict with official duties;
 - Interfere with District of Stewart work;
 - Involve the use of Confidential Information or Council resources obtained through their work for the District of Stewart;
 - Require work during District of Stewart work hours;
 - Discredit or disadvantage the District of Stewart or District of Stewart Council; or
 - Result in their holding any property or interest which may be in conflict with the employee's duties to the District of Stewart.

5. Political Activity

- 5.1. Staff members enjoy broad political freedoms and should be able to engage in democratic politics with few restrictions. However, such broad freedoms must be exercised so as not to call into question their ability to perform their employment duties in a professional and impartial manner.
- 5.2. "Political Activity" is applicable to the civic, regional, provincial, and national elections and includes:
 - carrying on any activity in support of, within, or in opposition to a political party;

- carrying on any activity in support of or in opposition to a candidate before or during an election period; or
 - seeking nomination as or being a candidate in an election before or during the election period.
- 5.3. If staff of the District of Stewart seeks nomination as candidates for the District of Stewart Council they should meet certain requirements.
- It requires the employee to:
- Notify the employer in writing, of the employee's intention to consent to nomination, before being nominated.
 - After advising the employer in writing, the employee is entitled to and must take a leave of absence, as follows:
 - a) Commencing on the first day of the nomination period or the date of notification, whichever is later, and;
 - b) Ending:
 - if not nominated: on the day after the end of the nomination period;
 - if employee withdraws as a candidate: on the day after the withdrawal;
 - if elected: on the day the employee resigns from the position;
 - if not elected and no application for judicial recount has been made: on the last day on which an application for a judicial recount may be made; and
 - if not elected and an application for a judicial recount has been made: on the date when the results of the judicial recount are determined.
 - If elected, resign from the position before swearing the oath of office.
- 5.4. Staff may seek nomination and hold office on the School Board provided they do not violate the standards outlined in this Code of Conduct.
- 5.5. The purpose of this section of the Code of Conduct is to recognize the right of employees to engage in Political Activity while maintaining the principle of political impartiality in the public service.
- 5.6. An employee may engage in any Political Activity so long as it does not impair, or is not perceived as impairing, the employee's ability to perform his or her duties in a politically impartial manner. This precludes employees from displaying slogans or symbols supporting a particular party or candidate while at work where their duties may reasonably require them to interact in person with the public or where their duties require them to supervise, schedule or assign work to others.
- 5.7. An employee may only seek candidacy as set out in Sections 5.2 and 5.3 above.
- 5.8. The CAO and their equivalents shall not engage in any public Political Activity other than voting in an election.

6. Gifts and Personal Benefits

- 6.1. What are gifts and personal benefits?
- 6.1.1. Gifts and personal benefits are items or services of value that are received by Council members, staff, or advisory body members for their personal use. Gifts and personal benefits include, but are not limited to, cash, gift cards, tickets to events, items of clothing, jewelry, pens, food or beverages, discounts/rebates on personal purchases, free or subsidized drinks or meals, entertainment, and invitations to social functions organized by groups or community organizations.
 - 6.1.2. The following are not considered to be gifts or personal benefits for the purposes of this policy:
 - compensation authorized by law,

- reimbursement for out-of-pocket costs incurred for authorized travel, living and accommodation expenses associated with attendance at an event, and
 - a lawful contribution made to a Council member who is a candidate for election
- 6.2. What gifts and personal benefits may and may not be accepted?
- 6.2.1. Council members, staff, or advisory body members must not, directly or indirectly, accept a gift or personal benefit that is intended to influence the member's performance of their respective official duties related to the District of Stewart.
- 6.2.2. Council members may accept gifts and personal benefits received as an incident of the protocol or social obligations that normally accompany the responsibilities of elected office.
- 6.2.3. Staff, or advisory body members may accept a gift or personal benefit that meets both of the following criteria:
- it has a value of \$50 or less, AND
 - is received as an incident of protocol or as a District of Stewart representative on activities such as speaking engagements, technical presentations, business meetings and social obligations reasonably related to their role with the District of Stewart.
- 6.2.4. Notwithstanding section 6.22 and 6.23, Council members, staff, or advisory body members must never accept a gift of cash (for the purpose of this policy, gift cards constitute cash).
- 6.2.5. Notwithstanding section 6.22 and 6.23, Council members, staff, or advisory body members must never accept a gift or personal benefit that could reasonably be expected to result in a real or perceived conflict of interest as set out in sections 4.1 and 6.21 of this Code.
- 6.2.6. Staff may not take advantage of discounts/rebates on personal purchases from suppliers having an existing business relationship with the District of Stewart, unless those suppliers offer the same discounts/rebates to the general public or those discounts/rebates are offered to staff of other large employers (public and private) on a no-strings-attached basis to the employer.
- 6.2.7. Council members, staff, or advisory body members must take all reasonable steps to ensure that their immediate family members do not receive gifts or personal benefits that could appear to an impartial observer to be an attempt to subvert this policy or to influence or secure a favour from the Council member, staff, or advisory body member. Immediate family members include parents, spouses, children and siblings.
- 6.3. How must gifts and personal benefits be reported?
- 6.3.1. Council members must disclose any gift or personal benefit they have accepted that is valued at more than \$50.
- 6.3.2. If a Council member, staff, or advisory body member receives multiple gifts or personal benefits valued under \$50 from a single individual or source in one calendar year, the gifts must be disclosed if the combined value of these gifts for the year is more than \$50.
- 6.3.3. Council members, staff, or advisory body members in receipt of gifts or personal benefits that they do not wish to accept have the option of immediately relinquishing the gift or personal benefit to the District of Stewart Clerk without filing a disclosure form. If not relinquished immediately, a disclosure form will be required.
- 6.3.4. Where a disclosure is required, it must be filed with the District of Stewart Clerk as soon as practicable, using the forms designated for this purpose. The disclosure must include:

- the name of the individual in receipt of the gift or personal benefit
 - a description of the gift or personal benefit, estimated value, and date that it was received
 - the source of the gift or personal benefit (if from a corporation, the full names and addresses of the CEO/Executive Director and at least 2 individuals who are directors)
 - the circumstances under which the gift or personal benefit was given and accepted
 - the final disposition of the gift or personal benefit
- 6.3.5. Responsibility for relinquishing of gifts and personal benefits in accordance with 6.33, and filing of the disclosure form in accordance with 6.34 lies solely with the recipient of the gift.
- 6.4. How are gifts and personal benefits valued?
- 6.4.1. For the purposes of this Code, the value of each gift or personal benefit shall be determined by its replacement cost, i.e. how much it would cost to replace the item.
- 6.4.2. Where the value for a gift or personal benefit is unclear, the District of Stewart Clerk shall determine this value.
- 6.5. How are relinquished gifts managed and disposed of?
- 6.5.1. The District of Stewart Clerk will maintain records of all gifts and personal benefits received, including disposition.
- 6.5.2. Any gifts or personal benefits that have been received in contravention of section 6.2 of this policy must be turned over to the District of Stewart Clerk immediately for safekeeping or disposition, and are the property of the District of Stewart.
- 6.5.3. At the District of Stewart Clerk's discretion, such gifts may be disposed of as follows:
- returned to the donor,
 - displayed in individual offices, general offices, or in the public areas of Town Hall,
 - disposed of by donation, sale or auction, with any proceeds credited to the District of Stewart's general revenues or to the direct or indirect support of a charitable organization.
- 6.5.4. The District of Stewart Clerk may contact the donor, where appropriate, to report on the disposition of the gift.

Quick reference guide on gift acceptance and disclosure policy:

What can be accepted

What must be disclosed

Elected officials

- May accept any gift or personal benefit related to protocol or social obligations related to elected official duties.
- Must disclose individual items worth more than \$50
- Must disclose multiple items from one source where the total value exceeds \$50 in a calendar year

Staff and advisory body members

- May accept gift or personal benefit if related to a protocol event or such activities as speaking engagements and business meetings and valued at less than \$50.
- Must disclose multiple items from one source where the total value exceeds \$50 in a calendar year
- Gifts and personal benefits may never be accepted by elected officials, staff or advisory body members when:

- in the form of cash or gift card
- acceptance of the item could reasonably be expected to result in a real or perceived conflict of interest
- the gift or benefit is intended to influence the member's performance of their official duties

Elected officials, staff and advisory bodies have the option to not accept the gift or personal benefit and relinquish immediately to the District of Stewart Clerk without disclosure.

7. Interactions of Council, Staff and Advisory Body Members

- 7.1. Council is the governing body of the District of Stewart. It has the responsibility to govern the District of Stewart in accordance with the Community Charter, Local Government Act, and District of Stewart by-laws and policies and other legislation.
- 7.2. Council officials must act in accordance with Council's Procedure By-Law and the conduct guidelines outlined in this Code.
- 7.3. Council officials are to contact staff according to the procedures authorized by the CAO regarding the interaction of Council members and staff. As a general guide, inquiries are to be directed to CAO. Direct access to staff within a department is at the CAO's discretion and practicality.
- 7.4. Council officials must not direct or influence, or attempt to direct or influence, any staff or advisory body member in the exercise of their duties or functions.
- 7.5. Council officials are not to contact or issue instructions to any of the District of Stewart's contractors, tenderers, consultants or other service providers.
- 7.6. Council members must not make public statements attacking or reflecting negatively on the District of Stewart staff or invoke staff matters for political purposes.
- 7.7. Council officials must not approach staff organizations about personal matters of individual staff members.
- 7.8. Council officials are to direct requests for working papers or preliminary drafts of reports to the CAO. The CAO may point out controversial or confidential aspects of the document, and may stress that the document may not represent the final position of staff.
- 7.9. The CAO is responsible for the efficient and effective operation of the District of Stewart organization and for ensuring the implementation of the decisions of the Council.
- 7.10. Staff are expected to:
 - Give their attention to the business of the District of Stewart while on duty;
 - Ensure that their work is carried out efficiently, economically and effectively;
 - Provide Council officials with information sufficient to enable them to carry out their civic functions;
 - Carry out lawful directions given by any person having authority to give such directions; and
 - Give effect to the lawful policies, decisions and practices of Council, whether or not the staff member agrees with or approves of them.
- 7.11. Staff should seek the advice and approval of their CAO prior to responding to a direct request from Council officials, except where the request is minor or of a day-to-day operational nature.
- 7.12. Staff is to provide information and professional advice through regular the District of Stewart processes and are not to lobby Council members on any matter.
- 7.13. Staff must not make public statements unfairly attacking or reflecting negatively on the District of Stewart, Council, individual Council members or staff.

- 7.14. CAO and management staff are to be equally helpful to all members of Council, and should avoid close alliance, or the appearance of close alliance, with any particular member. Information and advice is to be provided as requested, within the limitations of this document.
- 7.15. Significant information provided to any member of Council, which is likely to be used in Council or in political debate, should also be provided to all other Council Members, and to the CAO.
- 7.16. Advisory body members must act in accordance with the relevant sections of the Procedure By-Law and the conduct guidelines outlined in this document.
- 7.17. Advisory body members must not inappropriately direct or influence, or attempt to direct or influence, any staff in the exercise of their duties or functions except where such direction or influence is necessary to fulfill the specific mandate of the advisory body.
- 7.18. Advisory body members must not make public statements unfairly attacking or reflecting negatively on the District of Stewart Council, individual Council members or staff.

8. Breaches, Complaint Handling and Disciplinary Action

General

- 8.1. Council officials, Advisory Body Members and Staff are to abide by the requirements of the Community Charter and this Code of Conduct, and shall endeavor to resolve interpersonal disputes in good faith.

Council Officials

- 8.2. Alleged breaches of this Code of Conduct by Council Officials shall be submitted in a written complaint addressed to the Mayor and/or the CAO within six (6) months of the last alleged breach. In the event that the Mayor is the subject of, or is implicated in a complaint, the complaint shall be addressed to the Deputy Mayor.
- 8.3. Upon receipt of a complaint under Section 8.2, the Mayor or Deputy Mayor shall, within thirty (30) days, appoint an independent third party identified and agreed between the Complainant(s) and Respondent(s) as having the necessary professional skills, knowledge and experience to investigate the complaint (the "Third Party Investigator"). The Third Party Investigator:
 - 8.3.1. May conduct a preliminary assessment of the complaint, at the conclusion of which the Investigator may determine to continue the investigation or make a written recommend that the complaint be dismissed as unfounded, beyond jurisdiction or unlikely to succeed;
If the Third Party Investigator determines to continue the complaint, the Third Party Investigator shall:
 - 8.3.2. Conduct an independent and impartial investigation of the complaint in a manner that is fair, timely, confidential and otherwise accords with the principles of due process and natural justice;
 - 8.3.3. Provide an investigation update within ninety (90) days of his or her appointment to the Mayor or Deputy Mayor, as applicable, and to the Complainant and the Respondent;
 - 8.3.4. Provide a written, confidential report (the "Report") of the findings of the investigation, including findings as to whether there has been a breach of this Code of Conduct, to the Mayor or Deputy Mayor, as applicable, and to the Complainant and the Respondent; and
 - 8.3.5. Provide recommendations in the Report as to the appropriate resolution of the complaint, which recommendations may include:
 - a) dismissal of the complaint; or
 - b) public censure of a Council Official or Officials for misbehavior or a breach of this Code of Conduct;

- c) a requirement that a Council Official or Officials apologize to any person adversely affected by a breach of this Code of Conduct;
 - d) counseling of a Council Official or Officials, and/or
 - e) such other recommendations as are deemed appropriate in the professional judgment of the Third Party Investigator.
- 8.3.6. The District of Stewart Clerk will receive and retain all Reports prepared under Section 8.3.3 and 8.3.4.
- 8.4. Where a Council Official alleges a breach of this Code of Conduct by a fellow Council Official, all Council Officials shall refrain from commenting on such allegations at meetings of Council.

Advisory Body Members

- 8.5. Alleged breaches of this Code of Conduct by Advisory Body Officials shall be submitted in a written complaint addressed to the Mayor within six (6) months of the last alleged breach.
- 8.6. The Mayor shall consider alleged breaches of this Code of Conduct by Advisory Body Members, direct that any enquiries he or she considers appropriate or desirable be undertaken, and recommend appropriate disciplinary action to Council.
- 8.7. The Mayor may recommend that Council take any actions provided for in the Code of Conduct that the Mayor considers reasonable in the circumstances.
- 8.8. Where Council finds that an Advisory Body Member has breached this Code of Conduct, Council may decide by resolution to:
- 8.8.1. censure the Advisory Body Member for misbehavior;
 - 8.8.2. require the Advisory Body Member to apologize to any person adversely affected by the breach;
 - 8.8.3. counsel the Advisory Body Member;
 - 8.8.4. terminate the Advisory Body Member's appointment; or
 - 8.8.5. implement such other measures as Council deems appropriate.

City Staff and Contract Employees

- 8.9. Alleged breaches of this Code of Conduct by Staff or Contract Employees shall be reported in writing to a CAO or the equivalent.
- 8.10. Breaches of this Code of Conduct by staff party to collective agreements will be handled through existing collective agreements including identified grievance and arbitration processes. These mechanisms include the ability for the District of Stewart to take appropriate disciplinary action up to and including dismissal.
- 8.11. Breaches of this Code of Conduct by exempt staff will be handled through existing processes and in accordance with current employment law. The CAO or equivalent staff review alleged breaches, make any necessary inquiries and determine appropriate disciplinary action.
- 8.12. Consequences associated with breaches of this Code of Conduct by contract employees are incorporated in the contracts under which they are retained, and will be dealt with in accordance with the conditions outlined therein.